

Ranking	MOE Objectives	Risk Description	Inherent Risk		Residual Risk		Actions to Improve Management of the Risk	Progress to Date
6	Utilising the property portfolio to address social imperatives and priorities	Crime and security incidents	High	12	Moderate	10.8	<ol style="list-style-type: none"> 1. Procedure to be put in place that governs regular inspections to ensure that properties are being utilised in line with approved terms and conditions. 2. Application to be developed as part of the facilities management strategy. 3. Explore a forum where information can be shared: Citywide to identify possibly affected properties. 	<ol style="list-style-type: none"> 1. Regular site inspections conducted by regional managers. Site inspection template created and implemented and would be loaded into the Property Information Management System (PIMS) as part of the review process. 2. A facilities management strategy is being developed and is expected to be completed in September 2017. 3. Attendances at SDJOC to respond and engage on strategic policy, operations and alignment issues.
7	Ensuring efficient, economic and effective service delivery to clients, customers and stakeholders	Inadequate asset management	Very High	20	Moderate	10	<ol style="list-style-type: none"> 1. Completion and implementation of Land Strategy. 2. Completion and implementation of asset management categorisation. 3. Completion and implementation of Facilities Management Plan. 4. Asset management plans and life cycle costing per category being drafted per facilities management framework, masterplan and strategy. 	<ol style="list-style-type: none"> 1. The Land Strategy has been developed. It is currently in its final stages, with the final draft being prepared for Board approval. 2. Portfolio categorisation has been completed and has been implemented. It is an ongoing process during which properties are categorised as and when new leases are concluded. The new categories will be introduced as part of the implementation of the Land Strategy. 3. The Facilities Management Strategy is under development and expected to be complete in September 2017. 4. This is done as part of the Facilities Management Project.
8	Ensuring a professionally managed and sustainable company	Inadequate ICT delivery	Very High	20	Moderate	10	<ol style="list-style-type: none"> 1. Continuous reviewing of IT change management processes. 2. Continuous reviewing of IT security policies and procedures. 3. Integration of systems. 	<ol style="list-style-type: none"> 1. Effective controls in place. Controls measured by internal auditors, 100% effective. 2. Effective controls in place. Controls measured by internal auditors, 100% effective.